#### **BREAKING NEWS:**

Register now to receive free access to the Power2Motivate® reward and recognition solution PLUS \$100 incentive voucher\*. Early bird extended to 23 September 2009!

\* Conditions apply see registration form for details.

# HRLeader

- Award winning case studies
- Experience focused
- One comprehensive event



Sally Kincaid, Executive Director, People and Performance, ING 2008 Winner Australian HR Awards – HR Champion



Kerrie Field, General Manager, Human Resources, St Vincents & Mater Health





Damian Dooley, Director Human Resources, Sparke Helmore 2008 Winner Australian HR Awards - Employer of Choice



Sue Whipps, Human Resources Director, Janssen-Cilag 2008 Winner Australian HR Awards - Best Talent Management Strategy



Scott Ide, Director Human Resources, Asia Pacific, **Russell Investments** 

Rank 3 – Best Companies to Work For In Australia (Great Place to Work Institute)



Jodi Dickson, Group Workplace Relations Manager, **Mounties Group** 

2008 Winner - HR Impact: Most Effective HR Department



Gayle Philpotts, Human Resources Director, Wyeth 2008 Finalist Australian HR Awards – Best HR Leader

#### **PLUS special guest speakers**



Kevin Panozza, Former CEO and Founder, SalesForce, Chief Engagement Orator, Engagement Matters Discover the 8 enemies of engagement!



Allan Schweyer, Senior Vice President & Executive Director, Human Capital Institute (USA) Internationally-respected analyst and speaker Author, "Talent Management Systems"

## **National Conference**

20 – 21 October 2009 | Hilton on the Park, Melbourne

Save time and money by avoiding costly mistakes.

- ☑ Lead beyond the downturn
- ☑ Identify engagement enemies
- ☑ Create long term organisational restructuring and change
- oxdiv Retain high flyers and integrate innovative reward strategies
- ☑ Minimise costs and maximise integrated people management results

Sponsors:







Official Media Partner:





Organised by:



# HRLeader 2009 National Conference

Dear HR Professional

It is my pleasure to invite you to be a part of the HRLeader 2009 National Conference: INNOVATE + ENGAGE: Inspired leadership and resilience towards the recovery.

A key challenge for HR is to demonstrate **true leadership as a business partner** especially in times of change. In fact, effective management and communication of change is a critical skill for survival in the wake of the economic crisis.

Critical questions face HR leaders navigating the maze of economic downturn and on the path towards recovery: **How can we keep people engaged, retain high performers, minimise the impact of restructuring and balance profitability, performance and resilience in times of change?** 

With 8 award-winning speakers, including internationally-respected keynote speaker, Allan Schweyer, Senior Vice President & Executive Director, Human Capital Institute, 2008 Winner of the Australian HR Awards — HR Champion, Sally Kincaid, Executive Director of People and Performance, ING Australia and 2008 Winner - Best HR Leader, Kerrie Field, General Manager, Human Resources, St Vincents & Mater Health, the event promises to be a most exciting and rewarding experience. Our most enigmatic guest speaker, Kevin Panozza, former CEO and founder of Salesforce and Chief Engagement Orator, Engagement Matters is sure to inspire and help you guard against the 8 enemies of engagement.

Bringing together Australia's leading HR professionals in **one dynamic, innovative and practical event**, you will benefit from two days of practical case studies, keynote discussions on emerging HR issues and interactive discussions that maximise networking opportunities and ensure your organisation is at the forefront of industry developments.

Be inspired and motivated to tackle the tough issues that HR professionals face in this day and age. Lead and empower your people on the path towards recovery.

We look forward to seeing you at the conference in October.

Yours sincerely

Sarah O'Carroll Editor, *Human Resources Leader* magazine

Earah C'Carroll

#### Who should attend

CEOs, Vice Presidents, Heads, Directors, General Managers, Managers, Executives and Specialists of:

- Human Resources
- People and Culture
- Learning and Organisational Development
- Performance Management / Development
- Coaching and Mentoring
- Capability Development
- Talent Management / Development
- Change Management / Transformation
- Rewards and Recognition
- Employer Branding

"I found the topics relevant, practical and well-presented."

SOUTHERN QUEENSLAND INSTITUTE OF TAFE

"Very good messages provided by speakers. Much to take away from the conference."

ADELAIDE CITY COUNCIL

"Overall was very valuable. Best conference I've attended! Well worth the money to attend."

HOTHOUSE INTERACTIVE

## HRLeader 2009 Inspired leader

#### DAY ONE TUESDAY 20TH OCTOBER 2009

8:20 Conference registration

**Welcoming remarks** 

Sarah O'Carroll, Editor, Human Resources Leader magazine

9:00 Opening remarks from Chairperson

Susan Heron, CEO, Australian Institute of Management

INTERNATIONAL KEYNOTE SPEAKER

## Resilience and the changing HR paradigm: Gazing into the crystal ball to what lies ahead

- What are current workforce trends to watch out for? Are we headed towards an employer's market?
- Examining the shift from attraction and retention to productivity and engagement
- What is the future role of the HR leader? shifting from operational to strategic HR
- Revisiting the HR model the most effective business structures
- · Changing nature of strategy and how HR fits within this paradigm
- Adapting to a changing market overcoming challenges in building a resilient workforce
- · Connecting organisational resilience with personal resilience

Allan Schweyer, Senior Vice President & Executive Director,

Human Capital Institute (USA)

9:55

8:50

9:10



## AWARD-WINNING CASE STUDY Demonstrating the HR value-add and ROI – enriching organisational capability through HR

- Increasing performance, effectiveness and impact of HR
- Proving return on investment why metrics improve the business case
- Integrating HR strategies into core business strategies
- · Best practice people management metrics
- · Mitigating bottom-line effects of churn
- Creating HR value: Adding value effectively and cost-efficiently

Jodi Dickson, Group Workplace Relations Manager, Mounties Group 2008 Winner – HR Impact: Most Effective HR Department

10:40 Morning tea

#### 11:10 Managing legal issues in a modern workplace

With a raft of new workplace legislation commencing, businesses are faced with yet another round of compliance challenges. In addition many businesses are lot leaner as a result of restructuring and cost containment.

Campbell's presentation will outline:

- Key challenges facing organisations
- · Prioritising the compliance challenges
- Practical examples of how leading employers are transitioning to the new workplace

Campbell Fisher, Solicitor Director and Managing Partner of FCB Workplace Lawyers, Accredited Specialist in Employment and Industrial Law and Chairman of PeopleInsite 11:55

## AWARD-WINNING CASE STUDY Optimising your workforce: Pulling the right levers

Drawing from his experience with award-winning organisations, Damian will evaluate aspects of the business model and key levers which the business can 'pull' to impact performance.

- Integrating people planning with business planning boosting bottomline impacts
- Right-sizing your workforce matching your workforce to the right business requirements
- Determining the ideal shape of the practice and driving labour management to meet targets
- · Identifying and filling the talent gaps
- Hitting the bullseye: Setting personal performance targets tracked against organisational targets
- Bringing HR, finance and business leaders into close alignment to meet labour needs, costs and talent
- · Maximising your people return

Damian Dooley, Director Human Resources, Sparke Helmore 2008 Winner Australian HR Awards – Employer of Choice

12:40 Networking lunch for speakers and delegates Sponsored by: Power2Motivate®

1:40 GUEST SPEAKER

#### **Guarding against the 8 Enemies of Engagement**

- Maximising engagement in downturn
- · Why high employee engagement is critical to retain high quality people
- Factors that contribute to low engagement and poor performance
- Identifying the villains of engagement and developing powerful defences and strategies against them
- Challenges and successes towards delivering on customer expectation
- · How employee success equates to company success

Kevin Panozza, Former CEO and Founder, SalesForce, Chief Engagement Orator, Engagement Matters

2:25

#### © CASE STUDY

## Empowering your employees to succeed: Smarter ways to invest in your people for the long-term

- · Evolving your organisational model to your environment
- Ensuring your psychological contract with employees is not breached
   building emotional credibility in the bank accounts of people
- How to do more with less: Innovative and flexible strategies to maximise tight budgets and create leverage off resources
- · Hiring talent for fit and capability vs experience
- Unlocking opportunities for growth and development
- Building an emotionally-resilient workforce Is your workforce equipped to face the challenges ahead?

Klaus Duetoft, Senior Regional HR Director, ebay Asia Pacific

3:10

Afternoon tea

## ship and resilience towards the recover

DAY ONE CONTINUED...

#### DAY TWO WEDNESDAY 21ST OCTOBER 2009

3:40

#### **CASE STUDY**

#### Inspired HR leadership and adaptability in times of downturn and beyond: Inside the pressure cooker

- What is HR's key role to play in this crisis? adaptability to meet rapidly changing business needs
- How the downturn is changing CEOs and how to equip leaders with agility, flexibility of mindset to manage the downturn
- How can HR managers shape strategy and long-term decision-
- What is HR's role in navigating short-term problems and challenges and long-term issues?
- Maximising HR impact on business performance the balancing act between short-term and long-term objectives
- Equipping your organisation to emerge out of the downturn leaner, fitter and stronger

Lisa Cooper, Regional Director, Human Resources, CB Richard Ellis

4:25

#### THINK TANK

#### Survival tactics to manage the downturn - Is the war for talent over?

This interactive discussion will brainstorm on ideas, strategies and innovations in HR to forge the roadmap to resilience in times of economic downturn whilst providing an excellent avenue for networking.

- What are the top HR challenges in 2009-10 and how can we overcome them?
- Critical HR skills for survival to manage the recession
- Driving change within an organisation
- Profitability, performance and organisational resilience a balancing
- Shrinking workforce, same deliverables? How is cost-cutting impacting the business?

5:15 Closing remarks from the Chair

5:20 Close of day one

5:30

#### **Networking drinks**

Take this opportunity to unwind, meet new contacts and re-establish old acquaintances.



#### The HR Leadership Awards presentation evening

Don't miss out on the excitement of the HR Leadership Awards presentation. The anticipation of last year's winners created an exhilarating event and this year's presentation will be held the day after the conference. AWARDS

8:30 Conference registration

9:00 Opening remarks from the Chairperson

Susan Heron, CEO, Australian Institute of Management

9:10



#### **AWARD-WINNING CASE STUDY Driving the business forward through**

partnership in times of change

- The key to ensuring that "people" are central to, and enable the business strategy
- Creating strategic HR roadmaps that position you well for the future and also meet the business needs of today

communication, leadership and strategic HR

- Ensuring senior leadership are all singing from the same hymn sheet and driving the same change agenda
- Investing in talent what do you really need to do to ensure you have strong leadership pipelines and retain critical individuals
- Improving your workplace and business through listening and acting on real feedback
- Fostering a culture of trust and respect, whilst creating an organisation that executes well

Sally Kincaid, Executive Director, People and Performance, **ING Australia** 

2008 Winner Australian HR Awards - HR Champion

9:55



#### **AWARD-WINNING CASE STUDY Leveraging HR strategy to transform the business**

culture - driving engagement and excellence

- Creating a HR strategy the builds on current mission and values. combining both the business needs and a focus on people to create the necessary culture
- Developing metrics to demonstrate success
- Examining the role and impact of branding forging a unique employee value proposition (EVP)
- Finding the key to motivation and employee satisfaction
- How culture breeds excellence and contributes to engagement

Gayle Philpotts, Human Resources Director, Wyeth 2008 Finalist – Best HR Leader

Morning tea 10:40

11:10



#### **AWARD-WINNING CASE STUDY** Journey towards becoming employer of choice: the

holy grail of competitive advantage

According to a recent study, 21% of Australian employees are actively disengaged in the workforce. This in turn impacts on the bottom-line, costing businesses around \$33.5 billion annually. This session will tackle:

- · What makes a great place to work?
- Towards becoming people-centric listening to your people
- Driving employee satisfaction and motivation
- Clarity and direction in setting objectives, aligning development plans with career aspirations
- How to make your workplace more competitive transforming your workplace to gain a competitive advantage: impacts on attraction, retention, engagement, productivity

Scott Ide, Director Human Resources, Asia Pacific,

#### **Russell Investments**

Rank 3 – Best Companies to Work For In Australia (Great Place to Work

#### DAY TWO CONTINUED...

11:55



#### **CASE STUDY**

#### Maximising performance, profitability, and potential

#### - Enabling your organisation to succeed

- Ensuring top team effectiveness, leadership bench-strength, and engaged talent pools
- Key competencies to enable your organisation succeed assessing the performance impact on profitability
- How does performance translate to profitability?
- Linking organisational objectives and personal/leadership objectives
- Incentivising performance A balance of pay and performance
- Why ongoing, constructive performance and behavioural feedback is critical
- Measuring talent processes: Installing relevant HR metrics into talent processes

**Peter Normand**, *Vice President*, *Human Resources*, *Australia & New Zealand*, **American Express** 

#### 12:40 Networking lunch for speakers and delegates

1:40

#### INTERACTIVE PANEL DISCUSSION

### Organisational restructuring and change – what's best for long-term?

Restructuring is the number one issue for CEOs in 2009. In a troubled climate, redundancies are common, however, poor handling can cost the organisation not only dollars but reputations. How can businesses mitigate the risk, and improve bottom-lines without losing sight of the long-term?

- · Redundancy, retrenchment, redeployment what's the alternative?
- Is outsourcing an option for cost advantage?
- How to approach redundancy programmes alleviating impact on employees and reducing risk in the change process
- Leading, managing and effectively communicating change –why honest, transparent communication is key
- Challenges towards maintaining confidence in leadership
- Getting your head around departure packages the headache of taxfree and non-tax-free payments, annual and long-service entitlements, superannuation, share options and more
- Avoiding the slump in motivation following restructures: Keeping the morale and optimism high

#### Panellists:

Sally Kincaid, Executive Director, People and Performance, ING Australia Steve Rowe, Senior Director, Human Resources, Pfizer Lisa Cooper, Regional Director, Human Resources, CB Richard Ellis Peter Normand, Vice President, Human Resources, Asia Pacific,

Peter Normand, Vice President, Human Resources, Asia American Express

2:25



#### **AWARD-WINNING CASE STUDY**

## The secrets to retention: keeping your high-fliers from straying

One in four high-potential employees plan on quitting in 2009, according to research by the Compliance and Ethics Leadership Council. With these alarming statistics, this session will cover:

- What makes high-fliers tick? retaining and engaging high performers
- Enabling your best people recognising and rewarding high performance
- Piecing together the puzzle aligning performance with organisational goals / direction
- Building a robust performance culture
- Connecting with the bigger picture involving your best people in reexamining the operating model and increasing efficiency

· How do we unleash the talent of our workforce?

Sue Whipps, Human Resources Director, Janssen-Cilag 2008 Winner Australian HR Awards – Best Talent Management Strategy

#### Afternoon tea



3:10

3:40

#### **AWARD-WINNING CASE STUDY**

## Making a difference: Innovative strategies for integrating reward, recognition and flexibility into the workforce

With a history of delivering excellent and quality service, St Vincents & Mater Health has designed a strategy to increase workforce potential by designing workplace practice through an Accelerated Progression Program, Reward and Recognition and Six Module Extensive Leadership Development Program. Awarded HR Leader of the Year in 2008 as an outstanding HR business partner. Kerrie will cover:

- Reaping the rewards of integrating HR services, strategic planning, the facilitation of change, implementation of integrated learning and HRIS systems across the organisation
- From cash rewards to non-cash benefits the best rewards that yield the best returns
- · Boosting engagement from a holistic perspective
- Maximising your workforce flexibility what are the advantages of workplace flexibility in this climate?
- How do we successfully manage flexible work arrangements to maximise productivity? What trends do we see in flexible workforce management?
- Going global with a difference e-recruitment, partnerships and source marketing
- Leading the HR team to deliver bottom-line benefits amid challenges facing the health industry

Kerrie Field, General Manager, Human Resources and Media Solutions, St Vincents & Mater Health

2008 Winner Australian HR Awards – Best HR Leader

4:25



#### CASE STUDY

#### Maximising impact, minimising cost: Elements of an integrated people management strategy

The City of Melbourne (CoM) believes that there is no magic bullet to become successful in attraction and retention. HR Departments must be competitive in all areas of people management if they wish to attract and retain talent. This session will discover CoM's achievements in:

- · Developing a reputation as a leader in workplace flexibility
- Providing employees with innovative health and wellbeing programs on a shoestring
- Developing award-winning leadership and development programs that attract and retain key talent
- Continuously improving recruitment and induction processes
- Designing an attraction and retention website that encourages employees to choose their own adventures
- Maximising choice, minimising cost, improving quality and regaining control in relation to agency recruitment
- Overhauling performance management processes to provide regular feedback and development opportunities for employees

Mike Dawson-Smith, Manager, Human Resources, City of Melbourne

5:00 Closing remarks from the Chair

5:10 Close of Conference

## Priority registration form HRLeader 2009

**National Conference** 

Please complete sections A, B, C, D

## 4 easy ways to register

**Phone:** 1800 772 772 **Fax:** (02) 9422 2338

Online: www.lexisnexis.com.au/HumanResources
Mail: Conference Co-ordinator, LexisNexis

Locked Bag 2222,

Chatswood Delivery Centre, Chatswood NSW 2067 or: DX 29590 Chatswood

#### **TAX INVOICE**

Conference code: PD7709 ABN: 70 001 002 357

Delegate 1 details	Event pricing (please tick your selection)
Mr/Ms/Dr:	EXAMPLE
First name Last name	2 day conference   \$1,800 + GST = \$1,980  \$1,980
Position:	Advanced (register and pay before 31 July 2009) and 3 or more group booking price
Organisation:	Please Select         Options         Qty         Price         Subtotal
Postal address:	□       2 day conference       \$1,800 + GST = \$1,980         □       1 day conference #       \$900 + GST = \$990
Suburb Postcode State	Early Bird Price (register and pay after the 31 July 2009 and before 23 September 2009)
Telephone:	2 day conference \$1,950 + GST = \$2,145
Fax:	1 day conference # \$1,050 + GST = \$1,155
Email (required**):	Standard Price (register and pay after 23 September 2009)  2 day conference \$2,050 + GST = \$2,255
- The following from the followi	2 day conference # \$1,150 + GST = \$1,265
Delegate 2 details	The HR Leadership Awards \$190.90 + GST = \$210
	* Early Bird, team discounts and any other discount cannot be taken concurrently
Mr/Ms/Dr:First name Last name	# Please select which day you wish to attend
Position:	D Payment details
Telephone:	Payment is due upon registration. This document will be a Tax Invoice/Receipt for GST upon completion of paym
	☐ Enclosed is my cheque for: \$ made payable to LexisNexis
Fax:	Pay by credit card: Please charge \$ to
Email (required**):	☐ Mastercard ☐ Visa ☐ American Express
	Card number://////
Delegate 3 details	Expiry:/
Mr/Ms/Dr:	Name of cardholder:
First name Last name	Signature of cardholder:
Position:	☐ Charge to my LexisNexis account: \$
Telephone:	Account number:
Fax:	Signature:
Email (required**):	Name of approving manager:
** to send conference confirmation	PROGRAM CHANGES  Details regarding this conference were confirmed and correct at the time of printing.
Please tick	LexisNexis reserves the right to cancel or amend the conference details at any time if required CANCELLATION
☐ YES! I wish to register and attend the HR Leadership Awards presentation evening on Thursday, 22 October 2009, Melbourne.	Your registration will be confirmed in writing when full payment has been received LexisNexis' cancellation policy applies as follows. If cancellation is notified in writing:  1. One calendar month or more prior to the first day of event: LexisNexis will refund your
☐ <b>YES!</b> Please subscribe me to the <b>Human Resources Leader magazine</b> for the next 12 months for \$47.27 + GST = \$52	registration fee less \$165.00 administration cost.  2. Between one calendar month plus one day and 14 days prior to the first day of event: LexisNexis will refund 50% of the fee paid by you and provide you with a copy of event papers.
Conference resources	<ol><li>13 days or less prior to the first day of the event: LexisNexis will not refund any part of you fee. However, you may nominate a replacement delegate to attend in your place.</li></ol>
$\square$ I am unable to attend but would like to purchase a set of conference papers for the <b>HRLeader 2009 National Conference</b> \$360 + GST = \$396	IMPORTANT PRIVACY NOTICE:  The information you provide on this form is collected by Reed International Books Australia Pty Limited for the purposes of processing your registration or enquiry and keeping you informed of upcoming products, services and events. The information is disclosed from time to time to our
Group booking	related bodies corporate for these purposes. The mornation is disclosed from this formation by you is voluntary but if you do not provide some or all of the requested information we may be unable to properly
Register 3 or more people from the same organisation at the same time and book at the advance price anytime per person.	process your registration. You have both a right of access to the personal information we hold abou you and to ask us to correct it if it is inaccurate or out of date. Photographs/audio visual content may be produced at this event and might be used for future LexisNexis Professional Development collateral.
Power2Motivate® offer - conditions	Please direct your enquiries to privacy@lexisnexis.com.au
Access to the Power2Motivate® demonstration site will be provided as a trial from	☐ Tick here if you DO NOT wish to receive information about upcoming events ☐ All delegates will be added to the HR Leader fortnightly email subscription. Please tick the box
20 October 2009 to 1 January 2010. The \$100 voucher will only be provider to the first 50 registrations of the full 2 day conference.	if you do not want to subscribe. You can unsubscribe anytime directly via the email.  Please tick here if you do not want sponsors to receive your details. Please note: to receive you voucher or access the Power2Motivate® trial, your information will need to be provided.

